



FAHAD ibne MASOOD, MRAeS, IOSH, Sqn Ldr (R)

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fahadmasood111@gmail.com

[CPL Holder, Rated Flight Instructor]

[Doctoral Student – DBA (Aviation), UCAM, Murcia, Spain]

[Faculty – Airport / Aviation Management, MCBS, Muscat, Oman]

[EASA/Aviation Training Consultant, Sofema Aviation Services, Bulgaria]

[Associate Consultant, Phoenix Aviation Safety, Australia]

www.linkedin.com/in/fahadibnemasood

- CPL (FROZEN ATPL) (No.3860), F.I./I.R. Rating
- CERTIFIED CRMT/CRMI (from ATT, Dubai)
- Last Date flown: 05/11/2019

SUMMARY

Captain Fahad ibne Masood, MRAeS, Squadron Leader (R) is an accomplished aviation professional with a diverse career encompassing pilot training, safety management, and curriculum development. With extensive experience as a pilot (1853 hrs) and certified flight instructor (QFI Cat-B), Fahad brings invaluable practical insights to educational settings, emphasizing risk management, human factors, and effective communication. Currently pursuing a Doctorate in Business Administration (DBA) focused on aviation management, Fahad's expertise includes thousands of hours in the cockpit, handling real-world aviation operations and scenarios. He excels in designing and delivering impactful training programs that bridge theoretical knowledge with hands-on flight training. Fahad is well-versed in crew resource management being a CRMI/T, aircraft accident investigation, and safety indoctrination, and he is adept at developing industry-aligned curricula and integrating cutting-edge technologies into aviation education. Known for his strong industry connections with stakeholders, airlines, and regulatory bodies, Fahad is passionate about engaging students and preparing them for the challenges of the aviation industry for the students at MCBS.

PROFESSIONAL EXPERIENCE

Lecturer / Online Lecturer – Airport Management / Aviation Management

Modern College of Business & Science – Muscat, Oman

September 2021 – Till Date

- Looking after academic & administration affairs of students
- Teaching undergraduate 'Bachelors' level modules:
 - Unmanned Aerial Systems (AAM, UAM, AirTaxis, Vertiports)
 - Airport Administration & Finance
 - Economics of Air Transport Management
 - Introduction to Airport Management
 - Aviation Policy & Law
 - Aviation Safety & Security
 - Airport Planning & Design

Program Manager – Aviation Management (Faculty)

Air University – Islamabad, Pakistan

August 2020 – September 2021

- Managing seamless running of BSc in Aviation Management program
- Teaching undergraduate 'Bachelors' level modules:
 - Risk Management in Aviation/HROs (High Reliability Organisations)
 - Management of Air Cargo, Weather and Meteorology
 - Aeronautical Decision Making, Aviation Maintenance Management
 - Aviation Legislation, Introduction to Flight Operations
 - Aircraft General Knowledge, Aviation Marketing

Research (Work-in-Progress)

Scaled Aviation Pvt Ltd - Aviation Research Analyst, High Reliability Organisation, Lahore, Pak April 2018 – Till Date

- Managing quantifiable and qualifiable research data from across the operations and maintenance inputs from various international players in aviation.
- 'Reactive to Predictive Aviation Risk Management (AVRM): Rise of the Big Data' ...
 - Lessons from history.
 - Learnt: All is DATA!
 - 'Data Science' ... already a revolution.
 - 'Data' to 'information'.
 - Future employment in AVRM (SAFETY).

Faculty – Aviation Operations (Human Factor)

College of Aviation SAFETY Management (CASM), Rawalpindi, Pakistan

October 2016 – March 2018

- Spearheaded graduation of 2000 participants in various SAFETY / Risk Management related programs.
 - Crew Resource Management (CRM).
 - Flight SAFETY Officer.
 - Aircraft Accident Investigation.
 - SAFETY Management Systems.
 - Aircraft Technical Investigation.
 - Occupational Health & SAFETY.
 - Human Factor Aviation SAFETY.
 - Quality Assurance Management System.
 - Special SAFETY Indoctrination.
- Efficiently executed interactive Webinars on various aviation & accident investigation subjects with...
 - Afterburner™ (with ‘Thor’).
 - President ISASI, Mr Frank Del Gandio.
 - Trainer/Commissioner BAGAIA Group, Mr Caj Frostell.
 - AVRMS Specialist, Air Marshal Masood Akhtar.

Faculty / Instructor

Institute of Air SAFETY (IAS), Karachi, Pakistan

December 2013 – October 2016

- Cognitively mentored participants in SAFETY Risk Management-related courses
 - Flight SAFETY Officers.
 - Aircraft Accident Investigation.
 - SAFETY Management Systems.
 - Technical Investigation.
 - Ground SAFETY Officers.
 - Human Factor Aviation SAFETY.
 - Quality Assurance.
 - Special SAFETY Indoctrination.
- Air Crash Investigations based on HFACS, HFACS(ME), HFIX, MEDA.
 - Multiple ‘Hull Loss’/ ‘Category-5’ Commercial Air Crashes.
 - Various Incidents/Near Misses Investigated.
 - Assorted Corrective/Preventive Actions disseminate...
 - For Strategic, Operational, Tactical tiers

Fighter Pilot / Squadron Flight Safety Officer

Fighter Squadron, Pakistan Air Force

August 2012 - December 2013

- Put in place and conducted Internal SAFETY Risk Management Audits of Ground/Aircrew.
- Flew Mirage variants (Conventional + Glass Cockpit).
- Mirage III / V (26:00).

Instructor Pilot / TKI

Basic Flying Training Wing (T-37) – Pakistan Air Force

February 2009 - July 2012

- Graduated Flight Instructor School, PAF Academy Risalpur.
- Flew at PAF Academy Risalpur as Instructor Pilot in BFT Wing on T-37.
- Successfully taught POF, Human Performance, Meteorology.
- Accomplished proficiency rating as Cat-B Instructor.
- Graduated 11 safe / successful pilots with 'ZERO' Suspension rate.
- T-37: 992:30 hours.
- Instructional Hours: 864:50 hours.

Fighter Pilot / Squadron Flight Safety Officer

Fighter Squadron, Pakistan Air Force

February 2005 - January 2009

- Spearheaded BASH (Bird Avoidance Strike Hazard) Programs & Work Health SAFETY Risk Management Surveys.
- Safely Flew Dassault Mirage-III aircraft for 4 years.
- Mirage III: 459:05 hours.

Fighter Pilot (1st Lieutenant)

USAF – Specialised Undergrad. Pilot Tng./Intro. to Fighter Fundamentals (IFF), USA April 2004 - January 2005

- Was awarded English Language Proficiency Diploma from Defence Language Institute (DLI-ELC), Lackland AFB, San Antonio, Texas, USA.
- Surpassed the ‘9G’ G-LOC Centrifuge Training at Holloman AFB, New Mexico, USA.
- Safely took to the air T-38Cs at...
 - Columbus AFB, Mississippi, USA.
 - Moody AFB, Valdosta, Georgia, USA.
- T-38C Talon: 85:50 hours.

Aviation Cadet / Under Training Officer (UTO)

PAF Academy, Risalpur

September 1999 - March 2004

- Selected for PAF Academy, Risalpur as Aviation Cadet.
- Graduated with coveted ‘Flying Wing’ from Academy.
- Safely took wings in Karakoram-8 aircraft.
- Super Mushak: 79:25 hours.
- T-37: 123:35 hours.
- Karakoram-8: 27:45 hours.

EDUCATIONAL QUALIFICATIONS

“Erudition progress depicts my strong intent & urge towards CPD (Continuous Professional Development)”

Doctor of Business Administration (DBA) – Aviation Management

2022 - 2025

UCAM Catholic University of Murcia, Spain
Doctoral Student

Master of Business Administration (MBA) - Aviation Management

2015 - 2018

Karachi Institute of Economics & Technology, Karachi, Pakistan
Orator, Public Speaker, Motivational Speaker

Post Graduate Diploma - Aircraft Accident Investigation

2017 - 2017

Air University, Islamabad, Pakistan
Public Speaker, Debater, Presenter

Post Graduate Certificate - Aviation Safety

2013 - 2014

University of Karachi, Pakistan
Debater, Presenter

Flight Instructor Course Degree - Qualified Flying Instructor (QFI)

2009 - 2009

Flight Instructor School, PAF Academy Risalpur, Pakistan
Cat-B Instructor
Inter-base Tennis & Golf teams

B.Sc. Aeronautical Sciences

1999 - 2003

PAF Academy Risalpur, University of Peshawar, Pakistan
Golf, Tennis, Swimming, Paragliding, Cricket

CERTIFICATIONS/COURSES

Technical University Munich - Germany

- Urban Air Mobility – Coursera – June 2024

FAA (Federal Aviation Administration) - USA

- S-UAS Crew Resource Management – June 2024
- Decision-making Concepts for UAS Pilots – May 2024.
- Commercial Drone Pilot: CFR Part 107 Explained - May 2024

Aviation Achievement Award 2024

- Dedication, Passion, Achievements Certificate – Feb 2024.

Boeing Airline Workshop 2024

- Certificate - Speaker/Discussion Moderator – Feb 2024.

Franklin Covey Leadership Course

- 6 Critical Team Leading Practices Certificate - Virtual – May 2021.

ICAO – International Civil Aviation Organisation

- Virtual Classroom Instruction (VCI) – ICAO – Virtual Classroom Course – Canada - January 2021.
- SAFETY Risk Management Fundamentals – ICAO – Virtual Classroom Course – Canada - March 2021.

IATA – International Air Transport Association

- Airline Competition Law – IATA - eLearning – September 2020.

Civil Aviation Authority Pakistan

- Continuous Airworthiness & Aircraft Accident Investigation – Karachi International Airport – May 2015.
- SAFETY Management System (SMS) Course – CAA Pakistan – Sept 2014.

SZABIST – ARK Consulting Group

- Professional Diploma in Management Development – Szabist – July 2013.

WISSEN – ConTra Knowledge Development Series

- Leadership, Strategy, Policy Certificate Workshop – WISSEN-ConTra – March 2014.

Embry-Riddle Aeronautical University – USA

- Emerging Trends in Aviation Maintenance – (April 2021)
- Safe to Fly – How commercial aviation is adapting to Covid-19 (Mar 2021).
- Aircraft Accident Investigation Course (September 2015).
- Unmanned Aerospace Systems (UAS) – Key Concepts for New Users Course (January 2016).
- Aviation-101 Course (December 2017).

Directorate of Defence Aviation & Air Force SAFETY (DDAAFS) - Australia

- Aviation SAFETY Officers Course (March 2017).

College of Aviation SAFETY Management – Air University/CAA Pakistan/Pakistan Air Force

- Human Factor in Aviation SAFETY Course (June 2016).
- Quality Assurance Management Course (July 2016).
- SAFETY Management System Course (December 2016)

Institute of Air SAFETY – Flight SAFETY Directorate, Pakistan Air Force

- SAFETY Management Systems Course (Nov 2011).
- Aircraft Accident Investigation Course (Nov 2013).
- Quality Assurance Course (Jan 2014).
- Ground SAFETY Officers Course (Jan 2014).
- SAFETY Management System Course (Jan 2014).
- Human Factor in Aviation SAFETY Course (Feb 2014).
- Special SAFETY Indoctrination Course (Aug 2014).
- Aircraft Accident Investigation Course (Jun 2015).
- Occupational Health & SAFETY Course (Jul 2015).
- Flight SAFETY Officers Course (Sep 2015)

Completed SAFETY Certifications/Qualifications

- OHSAS 18001:2007 - Auditor / Lead Auditor - Occupational Health & SAFETY Management System.
- 'Dangerous Goods & Regulations (DGR) for Flight Crew' - Pakistan International Airlines Training Centre.
- 'Managing Safely' Course – IOSH & TQCSI Academy.
- ISO 14001:2015 'Auditor / Lead Auditor - DAS Certification, IQMS (SAI Global Company).
- Crew Resource Management Facilitator – SAFETY Management Centre – Pakistan Air Force – Dec 2015.
- Crew Resource Management Instructor/Trainer (CRMI/CRMT) – ATT, Dubai, UAE.
- Diploma in English Language - Defence Language Institute, Lackland AFB, USAF, San Antonio, Tx, USA.
- AvSec (Aviation Security) – Airport Security Force Karachi, Pakistan.
- ISASI Member - International Society of Air SAFETY Investigators, USA. (Dec 2015)
- MRAeS - Member Royal Aeronautics Society, UK. (March 2017)
- IELTS 7.0 - British Council, UK

SKILLS / ABILITIES

Expert competency in...

- Aviation Technology and Management
- Advanced Air Mobility (AAM)
- Urban Air Mobility (UAM)
- Regional Air Mobility (RAM)
- Unmanned Aerial System (UAS)
- EVTOL (Electric Vertical Take-off & Landing)
- HFACS (Human Factor Analysis & Classification System).
- HFIX (Human Factor Intervention Matrix).
- MEDA (Maintenance Error Decision Aid – Boeing).
- Bow-Tie Risk Analysis.
- Microsoft Office PowerPoint.
- Microsoft Office Word.
- Adobe Photoshop.
- Corel Suite (Draw, Photo-paint).

ADDITIONAL

Languages: (IELTS 7.0) Fluent in English & Urdu; Conversational Proficiency in Turkish.

Interests: Tennis, Golf, Human Behaviour, Ergonomics, Aviation Psychology, Applied Aviation Subject Matter Expert, Learning/Training & Development.

Awards: 1-Star & 2-Star Flying Safely Endorsements, 1st Net Gold Medal Golf, Gold Medal Tennis.

PUBLICATIONS & APPEARANCES

- Article – Why aviation should not fear the AI co-pilot – FlightGlobal Magazine - July 2024 - https://www.linkedin.com/posts/fahadibnemasood_why-aviation-should-not-fear-the-ai-co-pilot-activity-7220333048007933952-wbPi?utm_source=share&utm_medium=member_desktop
- Interview – TRT World – Live – Global Aviation Disruption from Microsoft Azure and 365 Cloud system failures – July 2024. https://www.linkedin.com/posts/fahadibnemasood_why-are-airlines-calling-for-cancellation-activity-7220053536816943106-s4MQ?utm_source=share&utm_medium=member_desktop
- Interview – TRT World – Live – Boeing Strategic Finance Woes with Spirit acquisition plans – July 2024
- Article - Design Innovations & Challenges in eVTOL Aircraft: Pioneering Urban Air Mobility – In Flight USA Magazine - July 2024 - https://www.linkedin.com/posts/fahadibnemasood_in-flight-usa-july-2024-fahad-ibne-masood-activity-7214160060459966469--QXu?utm_source=share&utm_medium=member_desktop
- Article - Urban Air Mobility: A bird's-eye view of legal and infrastructure challenges - International Airport Review – June 2024 - https://www.linkedin.com/posts/fahadibnemasood_urban-air-mobility-a-birds-eye-view-of-activity-7213506991283986433-iw09?utm_source=share&utm_medium=member_desktop
- Article - Cybersecurity Soars High: How Airlines Battle Increasing Threats – Aerosourcenews.com – June 2024 - https://www.linkedin.com/feed/update/urn:li:activity:7211736602941775873?utm_source=share&utm_medium=member_desktop
- Interview – TRT World – Live – SQ-321 Singapore Airline – Air Pocket plummet – May 2024 https://www.linkedin.com/feed/update/urn:li:activity:7199043207870001152?utm_source=share&utm_medium=member_desktop
- Interview – TRT World – Live – Iranian President Raisi Helicopter Crash – May 2024 https://www.linkedin.com/posts/fahadibnemasood_exclusive-interview-helicopter-crash-of-activity-7199317670016565248-N3t5?utm_source=share&utm_medium=member_desktop
- Judge – Aerospace Media Awards 2024 – Diverse Aviation Categories – May 2024 https://www.linkedin.com/posts/fahadibnemasood_the-call-for-nominations-for-the-2024-aerospace-activity-7198938607846363136-0DKL?utm_source=share&utm_medium=member_desktop
- Presentation – Online – Airlines role in Advanced Air Mobility (AAM) Integration - UTA ENAC, Toulouse, France – May 2024. https://www.linkedin.com/feed/update/urn:li:activity:7198621015327862784?utm_source=share&utm_medium=member_desktop
- Presentation – Online – How AI is Transforming Aviation Industry – Haaga Helia University of Applied Sciences, Finland – May 2024.

https://www.linkedin.com/feed/update/urn:li:activity:7197678455646257152?utm_source=share&utm_medium=member_desktop

- Presentation – The Role of Technology in Shaping Future Air Travel Trends – Gulf Airport Leaders Forum 2024 – Airport Show 2024 – DWTC – Dubai – May 2024 https://www.linkedin.com/posts/fahadibnemasood_galf2024-galf2024-futureofaviation-activity-7196601416054931457-KQO?utm_source=share&utm_medium=member_desktop
- Discussion Moderator – Ground Handlers Chatroom: Unveiling the Hidden Heroes - Gulf Airport Leaders Forum 2024 – Airport Show 2024 – DWTC – Dubai – May 2024 - https://www.linkedin.com/posts/fahadibnemasood_airport-aviation-airlines-activity-7209424667718168577-tMQZ?utm_source=share&utm_medium=member_desktop
- Townhall Meeting Presentation – AAM Pilot Training Revision Requirements – Seminar Room – MCBS – May 2024. https://www.linkedin.com/posts/fahadibnemasood_aam-evtol-pilottraining-activity-7194594284631711744-Q6_p?utm_source=share&utm_medium=member_desktop
- LinkedIn Community Top Voice(s) – Drones / Training Need Analysis / Civil Aviation / Airport Management – May 2024. https://www.linkedin.com/posts/fahadibnemasood_aviation-airport-aam-activity-7193528126558134272-yc6t?utm_source=share&utm_medium=member_desktop
- Op-Ed – Global Survey of UAS & Advanced Aerial Mobility Industry – Aviation360 – April 2024. https://www.linkedin.com/feed/update/urn:li:activity:7188950080001839104?utm_source=share&utm_medium=member_desktop
- Keynote Speaker - Building Bridges, Not Walls: Fostering Cross-Cultural Collaboration in a Tech-Driven World - Dr. D. Y. Patil B-School, Pune, India – April 2024. https://www.linkedin.com/posts/fahadibnemasood_crossculturalcollaboration-technology-innovation-activity-7184813857171726337-AQ0M?utm_source=share&utm_medium=member_desktop
- Critical Analysis of Pilotless Summit 2024 – AAM International Newsletter – March 2024. https://www.linkedin.com/posts/fahadibnemasood_advancedairmobility-aam-technology-activity-7179724635419140096-wT8Y?utm_source=share&utm_medium=member_desktop
- Discussion Moderator – Pilotless Summit 2024 – Securities, Risks & Insurance in AAM Space – London – March 2024. https://www.linkedin.com/feed/update/urn:li:activity:7177515689639866368?utm_source=share&utm_medium=member_desktop
- Discussion Moderator/Presenter - Future of Commercial Aviation - Gulf Aviation Network Event 2024 – Dubai – Feb 2024. https://www.linkedin.com/feed/update/urn:li:activity:7172491034143219712?utm_source=share&utm_medium=member_desktop
- Presentation (Online) - Runway Drone Incursions – Mobility Now & Drone Summit – Ireland – Feb 2024. https://www.linkedin.com/posts/fahadibnemasood_drones-runways-aviation-activity-7171503791354068992-CM9k?utm_source=share&utm_medium=member_desktop
- Aviation Achievement Award – Gulf Aviation Network Event 2024 –Dubai - March 2024. https://www.linkedin.com/posts/fahadibnemasood_gane2024-aviation-achievement-activity-7169288487890866177-4mNQ?utm_source=share&utm_medium=member_desktop
- Discussion Moderator – Outlook 2030: Charting the Future of Commercial Aviation - Gulf Aviation Network Event 2024 –Dubai - March 2024.
- Discussion Moderator – Outlook 2030: Business Aviation - Gulf Aviation Network Event 2024 –Dubai - March 2024.
- Speaker – Boeing Airlines Workshop 2024 – Dubai – Feb 2024. https://www.linkedin.com/posts/fahadibnemasood_aviation-boeing-workshop-activity-7168853691062435841-wW5c?utm_source=share&utm_medium=member_desktop
- Speaker/Discussion Moderator – European Airshow Council Convention 2024 – Brussels, Belgium – Feb 2024. https://www.linkedin.com/posts/fahadibnemasood_eaconvention2024-aviationinnovation-speaker-activity-7167139183344377856-zu0u?utm_source=share&utm_medium=member_desktop
- Chairman – Aviation Security Forum 2024 – Dubai – Feb 2024. https://www.linkedin.com/feed/update/urn:li:activity:7163436448925270017?utm_source=share&utm_medium=member_desktop
- Presentation – “Security Challenges: Advanced Air Mobility” - Aviation Security Forum 2024 – Dubai – Feb 2024.

https://www.linkedin.com/posts/fahadibnemasood_teaching-learning-research-activity-7163780797659791360-8kqM?utm_source=share&utm_medium=member_desktop

- Discussion Moderated - “AI / ML Integration in Aviation Security” - Aviation Security Forum 2024 – Dubai – Feb 2024.
https://www.linkedin.com/feed/update/urn:li:activity:7167124585211936769?utm_source=share&utm_medium=member_desktop
- “Advanced Air Mobility / Cargo” - Air Mobility Conference - Dubai Airshow – November 2023.
https://www.linkedin.com/posts/fahadibnemasood_advanced-air-mobility-cargo-dubai-airshow-activity-7153276433568575488-ETc3?utm_source=share&utm_medium=member_desktop
- “Recce Kings: Pakistan” - AirForces Monthly, UK, October 2023.
- “Embraer - Safety Risk Management in previous five years”, IASTI2030, London, UK, July 2023,
https://www.linkedin.com/posts/fahadibnemasood_thank-you-so-much-to-fahad-ibne-masood-activity-7084794023722328065-yJGo?utm_source=share&utm_medium=member_desktop
- Royal International Air Tattoo – Volunteer – July 2023,
https://www.linkedin.com/posts/fahadibnemasood_aviationpassion-volunteering-riat2023-activity-7087344719558537216-HyCY?utm_source=share&utm_medium=member_desktop
- “Q&A with Former Mirage III/V Pilot”, Aircrew Interview, https://www.youtube.com/watch?v=0J_RU-dLSi0
- “Flying the Pakistan Mirage III/V”, Aircrew Interview, <https://www.youtube.com/watch?v=7g9pMzQFLZ4>
- “PAF Mirage III vs F-16”, Aircrew Interview, <https://www.youtube.com/watch?v=6Hz9iFweNkc>
- “What’s It Like to Fly the PAF Mirage III/V?”, <https://www.youtube.com/watch?v=1p5BzXLVf5c>
- “Going Fast! Staying Green! Supersonic Transport (SST) aircraft in Future”, Aerospace Magazine, November 2022.
<https://www.aerosociety.com/news/in-the-latest-issue-of-aerospace-november-2022/>
- “Loitering Munitions (Shahed 136) in Russia Ukraine War”, RT (Russian Television), Live, October 2022
https://www.linkedin.com/posts/fahadibnemasood_russian-television-rt-ugcPost-6993452260974342144-Do6K?utm_source=share&utm_medium=member_desktop
- “Airpower Analysis: Russia Ukraine War”, Seminar, Centre for Aerospace & Security Studies, CASS, July 2022
- “Crew Resource Management Development: Characteristics, Perspectives, and Experiences”, Global Air Transport #Management and Reshaping Business Models for the New Era, IGI Publishing, July 2022
- “NATO-Russian Airborne Nuclear Forces: Going MAD”, Air Forces Monthly, Key. Aero Publishing, June 2022
- “Airpower Absent: Russian Air Force”, Air Force Monthly, Key. Aero Publishing, May 2022
- “AUKUS PACT: Trilateral Cooperation on Hyper sonics & Counter-Hyper sonics”, PTV World, Live 06 April 2022.
- “China Eastern air crash MU-5735”, TRT World TV, Live, 22 March 2022.
<https://www.youtube.com/watch?v=b63dsbbYLP0>
- “China Eastern air crash MU-5735”, TRT World TV, Live, 21 March 2022.
<https://www.youtube.com/watch?v=W4fxuVNlz-g>
- “The Ghost of Kyiv – myth or reality?”, Aerosociety. March 2022. <https://www.aerosociety.com/news/the-ghost-of-kyiv-myth-or-reality/>
- “Baig Strikes Twice”, Second to None. Feb 2022
- “Air Power in 2050”, Second to None. Feb 2022
- “5G: The Goldilocks Frequency”, Asian Airlines & Aerospace Magazine, Feb 2022
- “5G & its intricacies with FAA in USA”, TRT World TV, Live, 2021
- “Afghanistan: Taliban’s blitzkrieg on Kabul”, RT (Russian Television), Live, 2021
- “KPI’s of Southwest Airlines and their application to domestic airlines,” FYP, KIET, 2017
- “Manning the Unmanned!”, Air Power analysis, Second to none, 2021.
- “Now you see me, Now you don’t!”, Second to none, 2021.
- “Virtual Collaboration: The Good, the Bad and the Ugly”, Aerospace, January 2021.
- “Baig’s Tryst with Destiny”, Defence Journal, January 2021.
- “Manning the Unmanned”, Second to None, March 2021.
- “SU-30 OR RAFALE: TO BUY OR NOT TO BUY!”, <https://www.geopolitica.ru/en/article/su-30-or-rafale-buy-or-not-buy>, August 2020.
- “Air Power: ‘Doctrine-based technology’ or ‘Technology-based Doctrine’”, <https://paffalcons.com/featured/air-power-doctrine/>, April 2021
- “United Airline UAL-328 Uncontained Engine Failure analysis”, TRT World, LIVE, 2021.
- “Sriwijaya Airlines SJ-182 Crash and Post-Crash scenario”, TRT World, LIVE, 2021.
- “PIA Pk-8303 Crash and Post-Crash situation”, K-21, LIVE, 2020.
- “PIA Pk-8303 Crash and Post-Crash situation”, TRT, LIVE, 2020.

- “Ukraine Airline (PS-752) shoot-down over Iran”, RT, LIVE, 2020.
- “27 February Air Combat and Geo-political/Geo-Strategic implications between Pakistan and India”, DBTV, 2020.
- “Pegasus Airline Crash”, K-21, LIVE, 2020.

REFEREES

- Assistant Prof. Dr Viktoriia Ivannikova
 - Assistant Professor in Aviation Management, Dublin City University Business School, Ireland
 - Email Address: viktorii.ivannikova@dcu.ie
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- Captain Bikal Jha
 - Program Coordinator – Aviation Management / Airport Management, MCBS, Muscat, Oman
 - Email Address: bikal@mcbs.edu.om
 - Contact Number: +968 9845 1839
- Air Commodore Sabahat Muftee
 - Faculty – Aviation Management, Air University, Islamabad, Pakistan
 - Email Address: sabahat.muftee@gmail.com
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